

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, DC 20549**

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of report (Date of earliest event reported): July 28, 2023

United States Steel Corporation
(Exact Name of Registrant as Specified in Charter)

Delaware
(State or Other Jurisdiction
of Incorporation)

1-16811
(Commission
File Number)

25-1897152
(I.R.S. Employer
Identification No.)

600 Grant Street,
Pittsburgh, PA 15219-2800
(Address of Principal Executive Offices, and Zip Code)

(412) 433-1121
Registrant's Telephone Number, Including Area Code

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (*see* General Instruction A.2. below):

- Written communication pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communication pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communication pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading Symbol(s) | Name of each exchange on which registered |
|---------------------|-------------------|---|
| Common Stock | X | New York Stock Exchange |
| Common Stock | X | Chicago Stock Exchange |

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (17 CFR §230.405) or Rule 12b-2 of the Securities Exchange Act of 1934 (17 CFR §240.12b-2).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 7.01. Regulation FD Disclosure

On July 28, 2023, United States Steel Corporation (the “Corporation”) posted to its website a presentation related to the Corporation’s financial results for the second quarter 2023. The presentation will be used in connection with the conference call the Corporation will hold on July 28, 2023 at 8:30 am Eastern time.

In accordance with General Instruction B.2 of Form 8-K, the information contained in this Item 7.01 and the presentation are being furnished under Item 7.01 of Form 8-K and shall not be deemed “filed” for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), or otherwise subject to the liabilities of that section, nor shall such information and exhibits be incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing. The presentation is furnished with this current report on Form 8-K as Exhibit 99.1.

Item 9.01. Financial Statements and Exhibits

(d) Exhibits:

| Exhibit No. | Description |
|----------------------|--|
| 99.1 | Second Quarter 2023 Earnings Call Slides. |
| 104 | Cover Page Interactive Data File (embedded within the Inline XBRL document). |

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

UNITED STATES STEEL CORPORATION

By /s/ Manpreet S. Grewal
Manpreet S. Grewal
Vice President, Controller & Chief Accounting Officer

Dated: July 28, 2023



United States Steel Corporation

SECOND QUARTER 2023

EARNINGS CALL

David Burritt
President and Chief Executive Officer

Jessica Graziano
SVP and Chief Financial Officer

Rich Fruehauf
SVP, Chief Strategy
and Sustainability Officer

Kevin Lewis
VP, Finance





FORWARD-LOOKING STATEMENTS

These slides are being provided to assist readers in understanding the results of operations, financial condition and cash flows of United States Steel Corporation as of and for the second quarter 2023. Financial results as of and for the periods ended June 30, 2023 provided herein are preliminary unaudited results based on current information available to management. They should be read in conjunction with the consolidated financial statements and Notes to the Consolidated Financial Statements contained in our Annual Report on Form 10-K and Quarterly Reports on Form 10-Q filed with the Securities and Exchange Commission.

This presentation contains information that may constitute "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. We intend the forward-looking statements to be covered by the safe harbor provisions for forward-looking statements in those sections. Generally, we have identified such forward-looking statements by using the words "believe," "expect," "intend," "estimate," "anticipate," "project," "target," "forecast," "aim," "should," "plan," "goal," "future," "will," "may," and similar expressions or by using future dates in connection with any discussion of, among other things, the construction or operation of new or existing facilities or operating capabilities, the timing, size and form of share repurchase transactions, operating or financial performance, trends, events or developments that we expect or anticipate will occur in the future, statements relating to volume changes, share of sales and earnings per share changes, anticipated cost savings, potential capital and operational cash improvements, changes in the global economic environment, including supply and demand conditions, inflation, interest rates, supply chain disruptions and changes in prices for our products, international trade duties and other aspects of international trade policy, statements regarding our future strategies, products and innovations, statements regarding our greenhouse gas emissions reduction goals, statements regarding existing or new regulations and statements expressing general views about future operating results. However, the absence of these words or similar expressions does not mean that a statement is not forward-looking. Forward-looking statements are not historical facts, but instead represent only the Company's beliefs regarding future events, many of which, by their nature, are inherently uncertain and outside of the Company's control. It is possible that the Company's actual results and financial condition may differ, possibly materially, from the anticipated results and financial condition indicated in these forward-looking statements. Management believes that these forward-looking statements are reasonable as of the time made. However, caution should be taken not to place undue reliance on any such forward-looking statements because such statements speak only as of the date when made. Our Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law. In addition, forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from our Company's historical experience and our present expectations or projections. These risks and uncertainties include, but are not limited to, the risks and uncertainties described in "Item 1A. Risk Factors" in our Annual report on Form 10-K for the year ended December 31, 2022 and those described from time to time in our future reports filed with the Securities and Exchange Commission.

References to "U. S. Steel," "the Company," "we," "us," and "our" refer to United States Steel Corporation and its consolidated subsidiaries, and references to "Big River Steel" refer to Big River Steel Holdings LLC and its direct and indirect subsidiaries unless otherwise indicated by the context.



EXPLANATION OF USE OF NON-GAAP MEASURES

We present adjusted net earnings, adjusted net earnings per diluted share, earnings before interest, income taxes, depreciation and amortization (EBITDA) and adjusted EBITDA, which are non-GAAP measures, as additional measurements to enhance the understanding of our operating performance. We believe that EBITDA, considered along with net earnings, is a relevant indicator of trends relating to our operating performance and provides management and investors with additional information for comparison of our operating results to the operating results of other companies.

Adjusted net earnings is a non-GAAP measure that excludes the effects of items that include: debt extinguishment, asset impairment charges, restructuring and other charges, stock-based compensation expense, VEBA asset surplus adjustment, gains on assets sold and previously held investments, pension de-risking, United Steelworkers labor agreement signing bonus and related costs, environmental remediation charges, tax impact of adjusted items and other charges, net (Adjustment Items). We present adjusted net earnings and adjusted EBITDA to enhance the understanding of our ongoing operating performance and established trends affecting our core operations by excluding the effects of events that can obscure underlying trends. U. S. Steel's management considers adjusted net earnings and adjusted EBITDA as alternative measures of operating performance and not alternative measures of the Company's liquidity. U. S. Steel's management considers adjusted net earnings and adjusted EBITDA useful to investors by facilitating a comparison of our operating performance to the operating performance of our competitors. Additionally, the presentation of adjusted net earnings and adjusted EBITDA provides insight into management's view and assessment of the Company's ongoing operating performance because management does not consider the Adjustment Items when evaluating the Company's financial performance. Adjusted net earnings and adjusted EBITDA should not be considered a substitute for net earnings or other financial measures as computed in accordance with U.S. GAAP and is not necessarily comparable to similarly titled measures used by other companies.

We present free cash flow, a non-GAAP measure of cash generated from operations after any investing activity and investable free cash flow, a non-GAAP measure of cash generated from operations, after any investing activity adjusted for strategic capital expenditures. We believe that free cash flow and investable free cash flow provide further insight into the Company's overall utilization of cash. We also present net debt, a non-GAAP measure calculated as total debt less cash and cash equivalents. We believe net debt is a useful measure in calculating enterprise value.



ADVANCING TOWARDS OUR BEST FOR ALL[®] FUTURE



Current Landscape

Delivered a strong second quarter performance

Advancing strategic projects on-time and on-budget

Bullish on U. S. Steel



Challenges

Transitioning to a less cost- / capital- and carbon-intensive business model to become the best steel competitor



Solution

Expanding existing competitive advantages

Enhancing our balanced capital allocation

Leveraging bi-partisan support for strong trade enforcement



Path Forward

Delivering on Best for All



TODAY'S DISCUSSION

Focused on the things we can control

BEST

Safety | Environmental | Operations | Partner

Delivering our best

Expanding BEST capabilities

NGO ELECTRICAL STEEL

DUAL COATING LINE

BIG RIVER 2

Delivering the new U. S. Steel today



FAVORABLE EXTERNAL TRENDS: DECARBONIZATION

SUSTAINABLE STEELMAKING AND ELECTRICAL STEELS



a U. S. Steel company

State-of-the-art sustainable steelmaking assets



INDUX

Next-generation non-grain oriented (NGO) electrical steel starting up in Q3 '23

Strengthening domestic supply chains

Bringing advanced manufacturing back to our shores

Serving one of the fastest growing markets

+7% CAGR electrical steels¹ vs. +1% CAGR sheet market

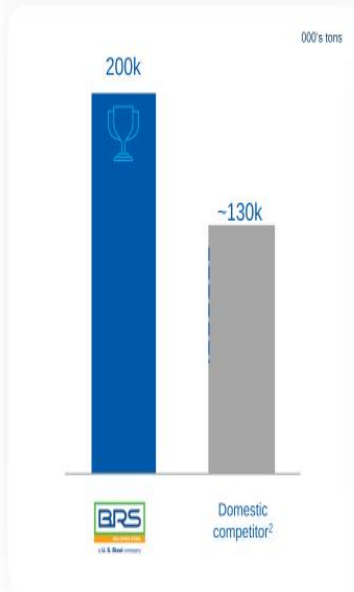
Providing the most capable and efficient NGO steel in the market today

¹ Excludes grain-oriented (GO) steels. Projections based on 3rd party data / internal estimates 2021-2025



BRINGING UNMATCHED NGO ELECTRICAL STEELS TO THE DOMESTIC MARKET¹

Unmatched in...



Scale

Becoming the market leader in NGO electrical steels



Lightest Gauges
0.10 – 0.80 mm



Widest Widths
up to 1,650 mm



Biggest Coils
Up to 30 metric tons

Capabilities

Partnering with customers on what matters most



Customer value

Centrally located to support manufacturing concentration in the U.S., Canada & Mexico

¹ NGO starting up in Q3 2023

² Based on competitors Q2 2023 investor presentation disclosure



DELIVERING THE NEW U. S. STEEL TODAY

BR2
STATUS

87%
of spend
committed

59%
of project
execution
complete

✓ **Phase 1**
Oct '21-Feb '22
Site Selection,
OEM Selection and Contract
Negotiation, Permitting

✓ **Phase 2**
Mar '22-Feb '23
Engineering, Site
Development,
Infrastructure

✓ **Phase 3**
Mar '23-Oct '23
Civil / Foundation,
Underground Utilities

Phase 4
Nov '23-Jul '24
Equipment
Installation

Phase 5
Jul '24-Dec '24
Commissioning first coil,
Asset ramp up

✓ 25-30% of
equipment on-site

✓ Same team that delivered Big
River Steel ahead of schedule

✓ Critical off-site
equipment already
inspected by the
BRS team

✓ Experienced construction /
commissioning team

✓ ~25+ years of experience per
team member

Current status of
competitor project
announced one day
after BR2

45% of spend
2% of execution

65% of spend
15% of execution

90% of spend
65% of execution

98% of spend
95% of execution

100% of spend
100% of execution

PROJECT TIMELINE / EXECUTION RISK

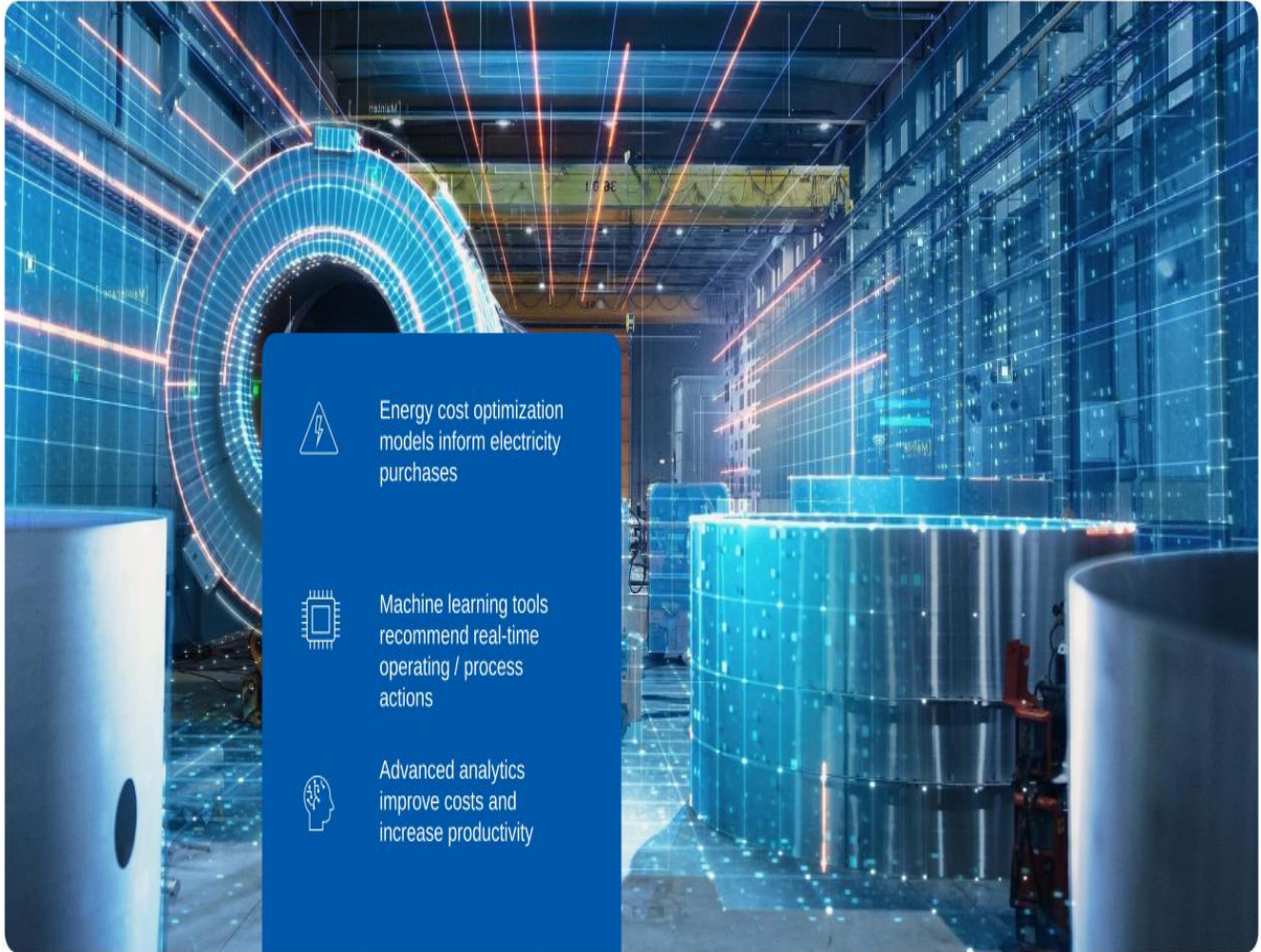


Mined, melted and made in the U.S.A.





FAVORABLE EXTERNAL TRENDS: DIGITIZATION





Q2 2023 FINANCIAL PERFORMANCE

Strong second
quarter
performance

\$1.92

Adjusted Earnings per Share

~150% sequential increase

\$804M

Adjusted EBITDA Performance

~16% EBITDA margin

\$~5.5B

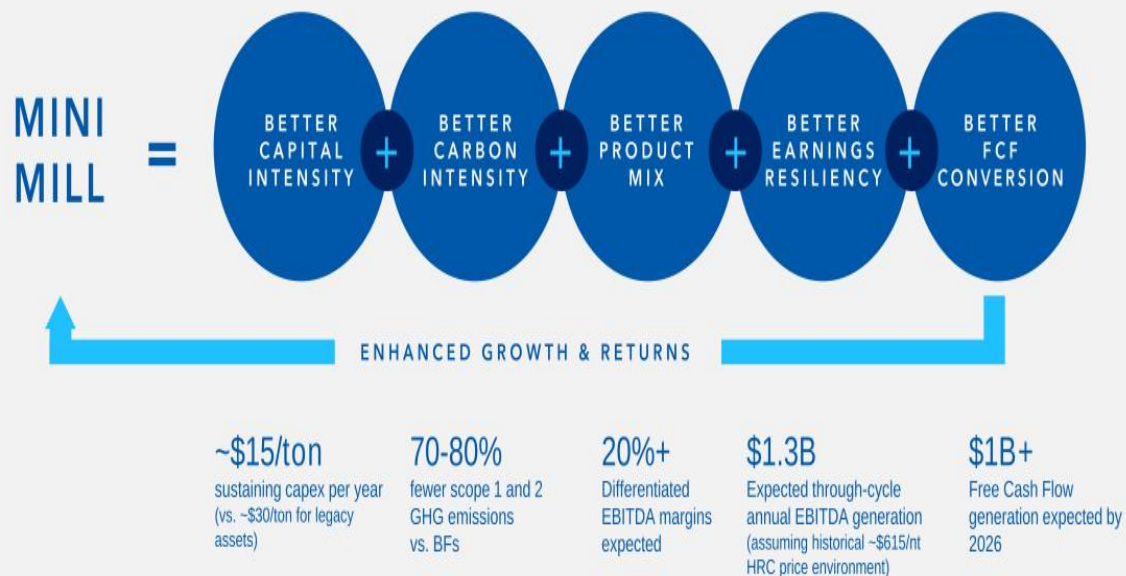
Strong Liquidity

Including ~\$3.1B of cash



U. S. STEEL: STOCKHOLDER VALUE-CREATING OPPORTUNITY

Value creation framework



Lean, green, cash machine



OPERATING SEGMENT OVERVIEW

Flat-Rolled



Mini Mill



USSE



Tubular





A UNIQUE OPPORTUNITY

Our stock
provides a unique
opportunity to ...

... invest in a
growing business

... with a transformed
balance sheet

... and continued and
meaningful direct returns to
stockholders

... at a significant discount
versus peers



Safely delivered a strong second quarter

On pace for another year of healthy performance

Advancing strategic investments

Delivering the new U. S. Steel today

Delivering our "BEST"

Focused on the things we can control

Saying what we're doing ... and doing what we say



CLOSING REMARKS

2022 Environmental, Social and Governance (ESG) Report

Released on June 13, 2023 ([link](#))



U.S. STEEL DELIVERS ANOTHER STRONG QUARTER,
BEST FOR ALL STRATEGY ON-TRACK



SECOND QUARTER

2023

UPDATE



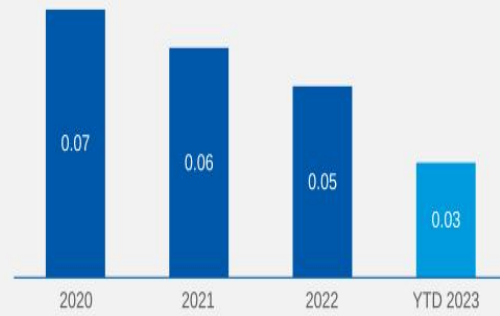


IMPROVING ON RECORD SAFETY PERFORMANCE



Benchmark¹:
BLS - Iron & Steel: 0.90

 Multiple years
of record-setting
performance



OSHA Days Away from Work²

¹ Bureau of Labor Statistics – Iron & Steel 2021 data.

² Occupational Safety and Health Administration (OSHA) Days Away from Work is defined as number of days away cases x 200,000 / hours worked. YTD as of July 27, 2023.



FINANCIAL UPDATES

Reported Net Earnings

\$ Millions



Adjusted Net Earnings

\$ Millions



Segment EBIT¹

\$ Millions



Adjusted EBITDA²

\$ Millions



Note: For reconciliation of non-GAAP amounts see Appendix.

¹ Earnings (loss) before interest and income taxes. ² Earnings (loss) before interest, income taxes, depreciation and amortization, and excluding adjustment items.



KEY OPERATING STATISTICS TRENDS BY SEGMENT

Flat-Rolled Operating Statistics

| | Q2 2022 | Q3 2022 | Q4 2022 | Q1 2023 | Q2 2023 |
|--------------------------------------|------------|------------|------------|------------|------------|
| Shipments: in 000s, net tons | 2,365 | 2,176 | 1,885 | 2,278 | 2,235 |
| Production: in 000s, net tons | 2,424 | 2,265 | 1,952 | 2,393 | 2,529 |
| Average Selling Price \$/ net ton | \$1,339 | \$1,232 | \$1,086 | \$1,012 | \$1,088 |

Mini Mill Operating Statistics

| | Q2 2022 | Q3 2022 | Q4 2022 | Q1 2023 | Q2 2023 |
|--------------------------------------|------------|------------|------------|------------|------------|
| Shipments: in 000s, net tons | 615 | 529 | 636 | 659 | 587 |
| Production: in 000s, net tons | 750 | 616 | 683 | 759 | 749 |
| Average Selling Price \$/ net ton | \$1,331 | \$1,096 | \$786 | \$794 | \$1,011 |

USSE Operating Statistics

| | Q2 2022 | Q3 2022 | Q4 2022 | Q1 2023 | Q2 2023 |
|--------------------------------------|------------|------------|------------|------------|------------|
| Shipments: in 000s, net tons | 1,067 | 867 | 715 | 883 | 1,034 |
| Production: in 000s, net tons | 1,216 | 946 | 589 | 1,092 | 1,213 |
| Average Selling Price \$/ net ton | \$1,217 | \$1,021 | \$957 | \$909 | \$965 |

Tubular Operating Statistics

| | Q2 2022 | Q3 2022 | Q4 2022 | Q1 2023 | Q2 2023 |
|--------------------------------------|------------|------------|------------|------------|------------|
| Shipments: in 000s, net tons | 136 | 126 | 133 | 131 | 111 |
| Production: in 000s, net tons | 168 | 173 | 137 | 171 | 129 |
| Average Selling Price \$/ net ton | \$2,727 | \$3,217 | \$3,616 | \$3,757 | \$3,493 |



EBITDA TRENDS BY SEGMENT

Flat-Rolled Segment EBITDA

\$ Millions



Mini Mill Segment EBITDA

\$ Millions



USSE Segment EBITDA

\$ Millions



Tubular Segment EBITDA

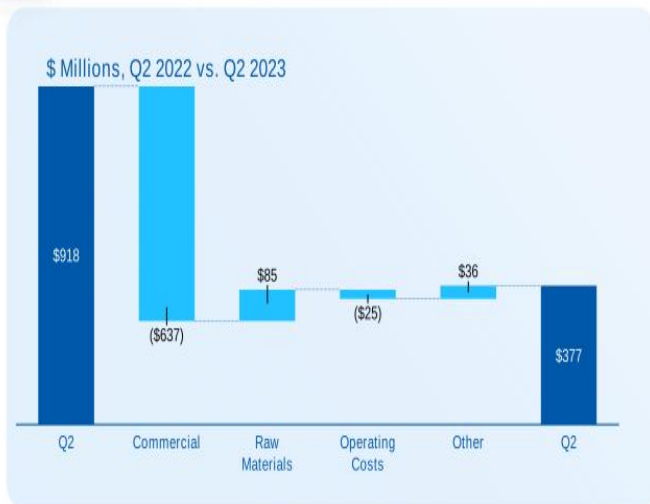
\$ Millions



Note: For reconciliation of non-GAAP amounts see Appendix.



EBITDA CHANGE ANALYSIS – FLAT-ROLLED SEGMENT



Commercial

The unfavorable impact is primarily the result of lower average realized prices and lower shipment volumes.

Raw Materials

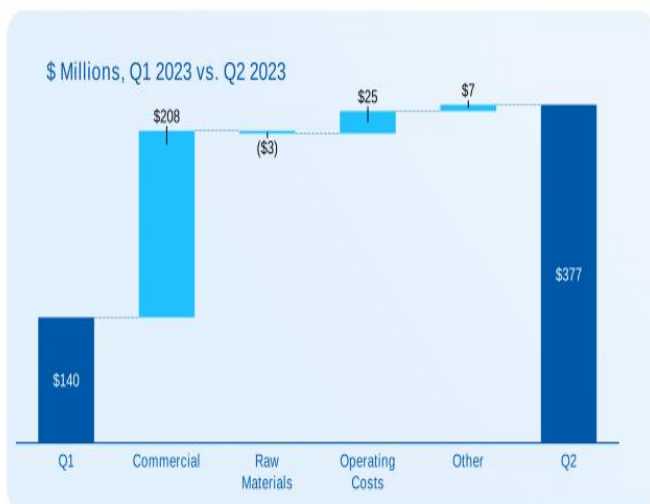
The favorable impact is primarily the result of lower alloy cost and usage partially offset by higher coal costs.

Operating Costs

The unfavorable impact is primarily the result of higher labor costs associated with the new labor agreement.

Other

The favorable impact is primarily the result of lower variable compensation and lower energy costs partially offset by reduced joint venture income.



Commercial

The favorable impact is primarily the result of higher average realized prices.

Raw Materials

The change is not material.

Operating Costs

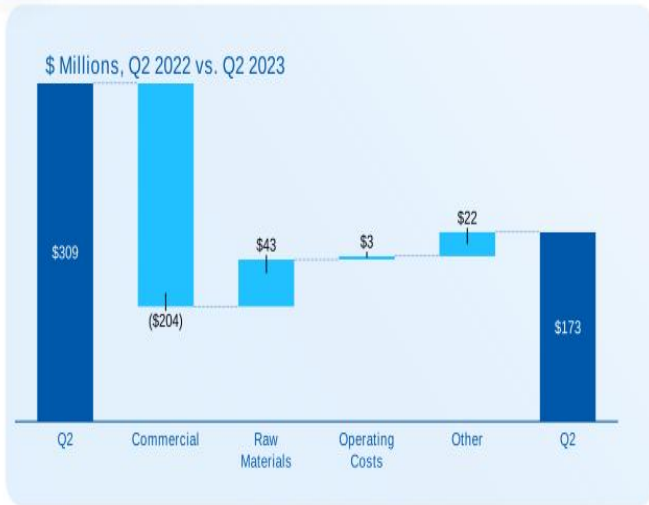
The favorable impact is primarily the result of the absence of outage costs related to our mining operations.

Other

The favorable impact is primarily the result of lower natural gas prices partially offset by higher electricity costs.



EBITDA CHANGE ANALYSIS – MINI MILL SEGMENT

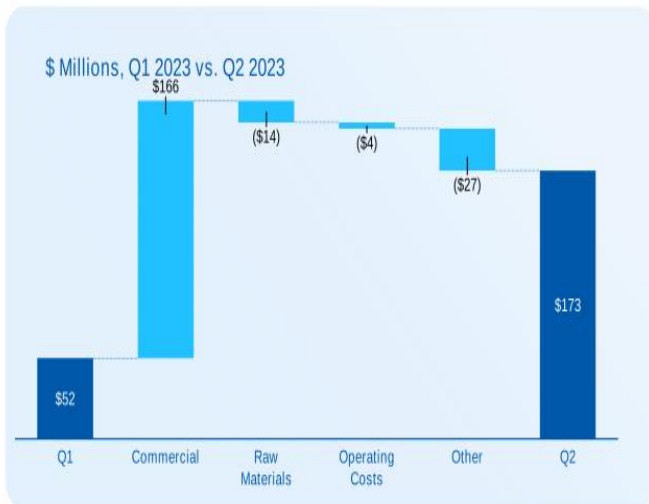


Commercial
The unfavorable impact is primarily the result of lower average realized prices.

Raw Materials
The favorable impact is primarily the result of lower scrap and pig iron costs.

Operating Costs
The change is not material.

Other
The favorable impact is primarily the result of lower variable compensation.



Commercial
The favorable impact is primarily the result of higher average realized prices.

Raw Materials
The unfavorable impact is primarily the result of higher scrap costs.

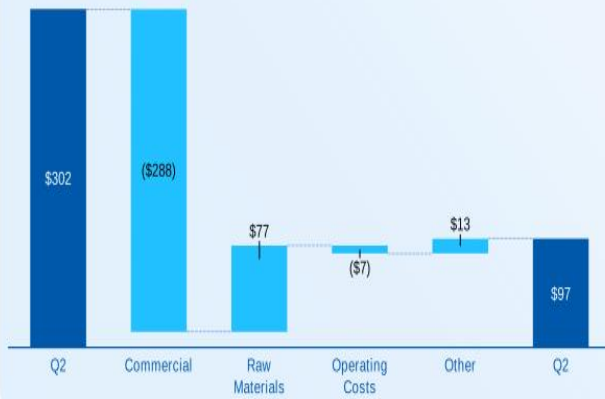
Operating Costs
The change is not material.

Other
The unfavorable impact is primarily the result of higher variable compensation.



EBITDA CHANGE ANALYSIS – U. S. STEEL EUROPE SEGMENT

\$ Millions, Q2 2022 vs. Q2 2023



Commercial

The unfavorable impact is primarily the result of lower average realized prices.

Raw Materials

The favorable impact is primarily the result of lower iron ore and coal costs.

Operating Costs

The unfavorable impact is primarily the result of higher purchased products and services due to inflation.

Other

The favorable impact is primarily the result of lower variable compensation.

\$ Millions, Q1 2023 vs. Q2 2023



Commercial

The favorable impact is primarily the result of higher average realized prices and higher volumes.

Raw Materials

The favorable impact is primarily the result of inventory revaluation and lower iron ore costs.

Operating Costs

The unfavorable impact is primarily the result of higher purchased products and services.

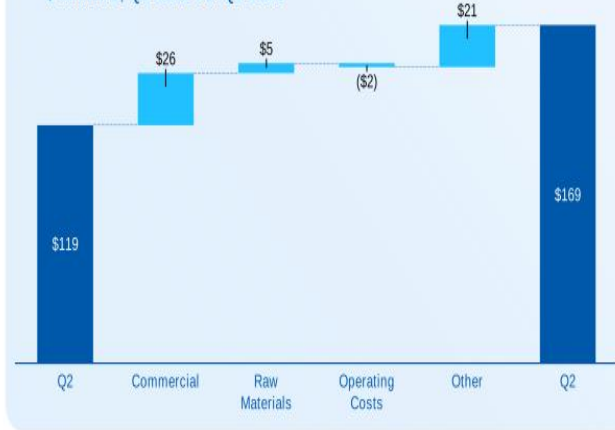
Other

The favorable impact is primarily due to lower energy costs.



EBITDA CHANGE ANALYSIS – TUBULAR SEGMENT

\$ Millions, Q2 2022 vs. Q2 2023



Commercial

The favorable impact is primarily the result of higher average realized prices partially offset by lower shipment volumes.

Raw Materials

The favorable impact is primarily the result of lower scrap costs.

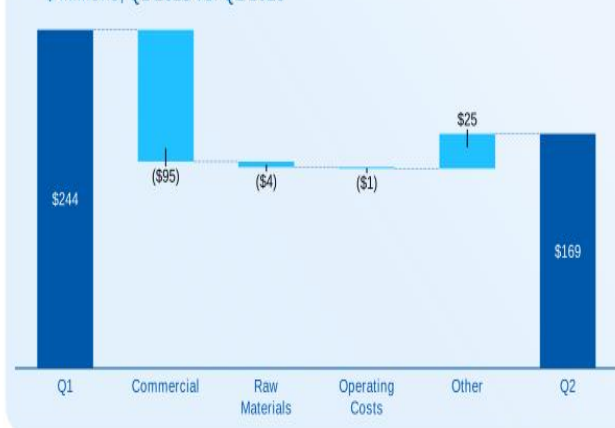
Operating Costs

The change is not material.

Other

The favorable impact is primarily the result of lower United Steelworkers variable compensation.

\$ Millions, Q1 2023 vs. Q2 2023



Commercial

The unfavorable impact is primarily the result of lower average realized prices and shipment volumes.

Raw Materials

The change is not material.

Operating Costs

The change is not material.

Other

The favorable impact is primarily the result of lower United Steelworkers variable compensation.



GLOBAL OPERATING FOOTPRINT

| | | Operating | | Indefinitely Idled | | Idled | Total Capability ¹ |
|-----------------------------------|------------------|---------------------------------|--------|--------------------|--------|-------|-------------------------------|
| NORTH AMERICAN FLAT-ROLLED | Iron Ore Pellets | Minntac | Keetac | - | - | - | 22.4 |
| | Cokemaking | Clairton | | - | - | - | 3.6 |
| | Gary | BF #4 | BF #6 | BF #8 | BF #14 | - | 7.5 |
| | Granite City | BF 'A' | BF 'B' | 1.4 | - | 1.4 | 2.8 |
| | Mon Valley | BF #1 | BF #3 | - | - | - | 2.9 |
| MINI MILL | Big River Steel | EAF #1 | EAF #2 | - | - | - | 3.3 |
| EUROPE | Košice | BF #1 | BF #2 | BF #3 | - | - | 5.0 |
| TUBULAR | Fairfield | EAF Steelmaking / Seamless Pipe | | - | - | - | 0.90 |
| | Lorain | Seamless Pipe | | 0.38 | - | 0.38 | 0.38 |
| | Lone Star | #1 ERW | #2 ERW | 0.79 | - | 0.79 | 0.79 |

¹ Raw steel capability, except at Minntac and Keetac (iron ore pellet capability), Clairton (coke capability), Lorain, and Lone Star (pipe capability). All amounts shown are in millions.



CASH AND LIQUIDITY

Cash from Operations

\$ Millions



Cash and Cash Equivalents

\$ Millions



Total Estimated Liquidity

\$ Millions



Net Debt

\$ Millions



Note: For reconciliation of non-GAAP amounts see Appendix.





RECONCILIATION TABLE

Segment EBITDA

| | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| Flat-Rolled (\$ millions) | <u>Q2 2022</u> | <u>Q3 2022</u> | <u>Q4 2022</u> | <u>Q1 2023</u> | <u>Q2 2023</u> |
| Segment earnings (loss) before interest and income taxes | \$793 | \$518 | \$171 | (\$7) | \$231 |
| Depreciation | 125 | 126 | 125 | 147 | 146 |
| Flat-Rolled Segment EBITDA | \$918 | \$644 | \$296 | \$140 | \$377 |
| Mini Mill (\$ millions) | <u>Q2 2022</u> | <u>Q3 2022</u> | <u>Q4 2022</u> | <u>Q1 2023</u> | <u>Q2 2023</u> |
| Segment earnings (loss) before interest and income taxes | \$270 | \$1 | (\$68) | \$12 | \$132 |
| Depreciation | 39 | 39 | 40 | 40 | 41 |
| Mini Mill Segment EBITDA | \$309 | \$40 | (\$28) | \$52 | \$173 |
| U. S. Steel Europe (\$ millions) | <u>Q2 2022</u> | <u>Q3 2022</u> | <u>Q4 2022</u> | <u>Q1 2023</u> | <u>Q2 2023</u> |
| Segment earnings (loss) before interest and income taxes | \$280 | (\$32) | (\$68) | (\$34) | \$72 |
| Depreciation | 22 | 20 | 20 | 22 | 25 |
| U. S. Steel Europe Segment EBITDA | \$302 | (\$12) | (\$48) | (\$12) | \$97 |
| Tubular (\$ millions) | <u>Q2 2022</u> | <u>Q3 2022</u> | <u>Q4 2022</u> | <u>Q1 2023</u> | <u>Q2 2023</u> |
| Segment earnings (loss) before interest and income taxes | \$107 | \$155 | \$205 | \$232 | \$157 |
| Depreciation | 12 | 12 | 12 | 12 | 12 |
| Tubular Segment EBITDA | \$119 | \$167 | \$217 | \$244 | \$169 |
| Other (\$ millions) | <u>Q2 2022</u> | <u>Q3 2022</u> | <u>Q4 2022</u> | <u>Q1 2023</u> | <u>Q2 2023</u> |
| Segment earnings (loss) before interest and income taxes | (\$12) | \$21 | \$6 | \$3 | (\$12) |
| Depreciation | 0 | 1 | 0 | 0 | 0 |
| Other Segment EBITDA | (\$12) | \$22 | \$6 | \$3 | (\$12) |



SUPPLEMENTAL INFORMATION

Big River Steel LLC¹ Summary Table

| Income Statement \$ Millions | Q2 2023 |
|--|----------|
| Customer Sales | \$620M |
| Intersegment Sales | \$168M |
| Net Sales | \$789M |
| EBIT ² | \$138M |
| Balance Sheet | |
| Cash and cash equivalents | \$188M |
| Total Assets | \$3,670M |
| 2029 Senior secured notes | \$720M |
| Environmental revenue bonds | \$752M |
| Financial leases and all other obligations | \$22M |
| Fair value step up ³ | \$115M |
| Total Debt ³ | \$1,609M |
| Cash Flow | |
| Depreciation and Amortization | \$36M |
| Capital Expenditures ⁴ | \$94M |

¹ Unless otherwise noted, amounts shown are reflected in Big River Steel LLC, the operating unit of the Big River Steel companies that reside within the Mini Mill segment.

² Earnings before interest and income taxes. ³ The debt amounts reflect aggregate principal amounts. The fair value step up represents the excess of fair value over book value when Big River Steel was purchased. The fair value step-up is recorded in Big River Steel Holdings LLC. The fair value step up is shown as it is related to the debt amounts in Big River Steel LLC. ⁴ Excludes capital expenditures for BR2 and air separation unit.



RECONCILIATION TABLE

Net Debt

| Net Debt \$ millions | YE 2019 | YE 2020 | YE 2021 | YE 2022 | H1 2023 |
|---|----------------|----------------|----------------|----------------|----------------|
| Short-term debt and current maturities of long-term debt | \$14 | \$192 | \$28 | \$63 | \$98 |
| Long-term debt, less unamortized discount and debt issuance costs | \$3,627 | \$4,695 | \$3,863 | \$3,914 | \$4,153 |
| Total Debt | \$3,641 | \$4,887 | \$3,891 | \$3,977 | \$4,251 |
| Less: Cash and cash equivalents | 749 | 1,985 | 2,522 | 3,504 | 3,080 |
| Net Debt | \$2,892 | \$2,902 | \$1,369 | \$473 | \$1,171 |



RECONCILIATION TABLE

Free Cash Flow / Investable Free Cash Flow

| Free Cash Flow / Investable Free Cash Flow \$ millions | Q1 2023 | Q2 2023 | H1 2023 |
|--|----------------|--------------|----------------|
| Net cash provided by operating activities | \$181 | \$713 | \$894 |
| Net cash used in investing activities | (738) | (612) | (1,350) |
| Free Cash Flow | (\$557) | \$101 | (\$456) |
| Strategic capital expenditures | 565 | 476 | 1,041 |
| Investable Free Cash Flow | \$8 | \$577 | \$585 |



RECONCILIATION TABLE

Net Earnings

| \$ Millions | Q2 2022 | Q3 2022 | Q4 2022 | Q1 2023 | Q2 2023 |
|--|----------------|--------------|--------------|--------------|--------------|
| Reported net earnings attributable to U. S. Steel | \$978 | \$490 | \$174 | \$199 | \$477 |
| Debt extinguishment | - | (2) | - | - | - |
| Asset impairment charges | 151 | - | 6 | 4 | - |
| Restructuring and other charges | 17 | 23 | (9) | 1 | 2 |
| Stock-based compensation expense ¹ | 16 | 13 | 12 | 11 | 12 |
| VEBA asset surplus adjustment | - | - | - | (22) | (8) |
| Gains on assets sold and previously held investments | - | - | (6) | - | - |
| Pension de-risking | - | - | (3) | - | - |
| United Steelworkers labor agreement signing bonus and related costs ² | - | - | 67 | - | - |
| Environmental remediation charges | - | - | - | - | 2 |
| Other charges, net | - | 13 | 13 | 1 | - |
| Tax impact of adjusted items ³ | (46) | (11) | (19) | 1 | (2) |
| Adjusted Net Earnings | \$1,116 | \$526 | \$235 | \$195 | \$483 |

¹ The prior year was retroactively adjusted to reflect the reclassification of stock-based compensation expense. The adjustment was \$12 million, \$10 million and \$9 million, net of taxes, for the three months ended June 30, 2022, three months ended September 30, 2022 and three months ended December 31, 2022, respectively.

² The 2022 Labor Agreements include retroactive wage increases. A charge of \$3 million pertaining to wages for the month of September 2022 was recognized during the three months ended December 31, 2022. This charge is included as an adjustment to net earnings for the three months ended December 31, 2022, however this amount is not included as an adjustment to net earnings for the year ended December 31, 2022.

³ The tax impact of adjusted items for the three months ended June 30, 2022 and three months ended September 30, 2022 is calculated using a blended tax rate of 25%. The tax impact of adjusted items for the three months ended December 31, 2022 and for the six months ended June 30, 2023 was calculated using a blended tax rate of 24%.



RECONCILIATION TABLE

Adjusted EBITDA

| \$ Millions | Q2 2022 | Q3 2022 | Q4 2022 | Q1 2023 | Q2 2023 |
|--|---------|---------|---------|---------|---------|
| Reported net earnings attributable to U. S. Steel | \$978 | \$490 | \$174 | \$199 | \$477 |
| Income tax expense | 284 | 154 | 51 | 51 | 144 |
| Net interest and other financial costs | (8) | (30) | (51) | (61) | (57) |
| Reported earning before interest and income taxes | \$1,254 | \$614 | \$174 | \$189 | \$564 |
| Depreciation, depletion and amortization expense | 198 | 198 | 197 | 221 | 224 |
| EBITDA | \$1,452 | \$812 | \$371 | \$410 | \$788 |
| Asset impairment charges | 151 | - | 6 | 4 | - |
| Restructuring and other charges | 17 | 23 | (9) | 1 | 2 |
| Losses (gains) on assets sold & previously held investments | - | - | (6) | - | - |
| Stock-based compensation expense ¹ | 16 | 13 | 12 | 11 | 12 |
| United Steelworkers labor agreement signing bonus and related costs ² | - | - | 67 | - | - |
| Environmental remediation charges | - | - | - | - | 2 |
| Other charges, net | - | 13 | 2 | 1 | - |
| Adjusted EBITDA | \$1,636 | \$861 | \$443 | \$427 | \$804 |

¹ The prior year was retroactively adjusted to reflect the reclassification of stock-based compensation expense.

² The 2022 Labor Agreements include retroactive wage increases. A charge of \$3 million pertaining to wages for the month of September 2022 was recognized during the three months ended December 31, 2022. This charge is included as an adjustment to net earnings for the three months ended December 31, 2022, however this amount is not included as an adjustment to net earnings for the year ended December 31, 2022.



INVESTOR RELATIONS

Kevin Lewis

VP – Finance

klewis@uss.com

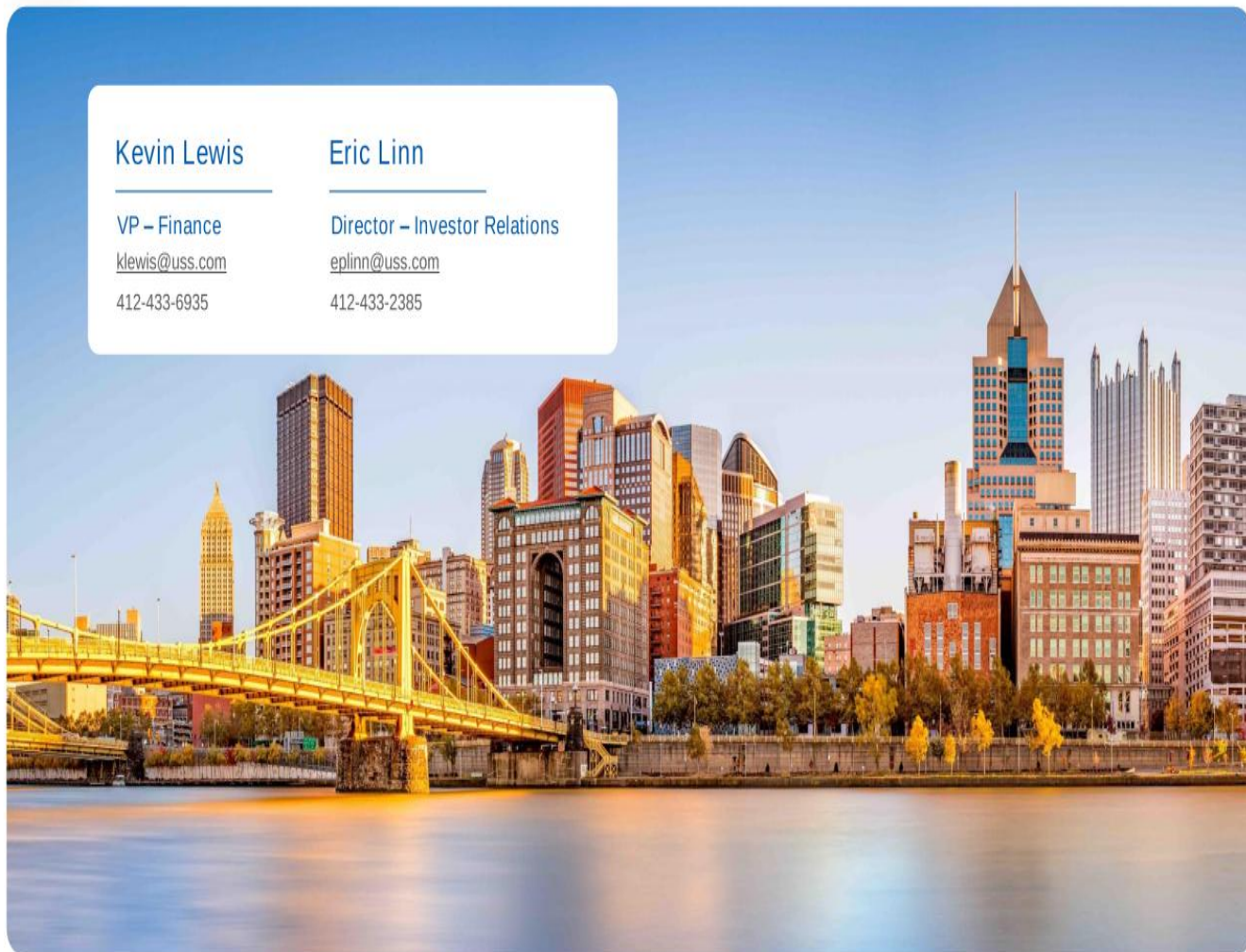
412-433-6935

Eric Linn

Director – Investor Relations

eplinn@uss.com

412-433-2385





United States Steel Corporation
