

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, DC 20549

FORM 8-K

CURRENT REPORT  
Pursuant to Section 13 or 15(d) of the  
Securities Exchange Act of 1934

Date of report (Date of earliest event reported): October 29, 2020

United States Steel Corporation  
(Exact Name of Registrant as Specified in Charter)

Delaware  
(State or Other Jurisdiction  
of Incorporation)

1-16811  
(Commission  
File Number)

25-1897152  
(I.R.S. Employer  
Identification No.)

600 Grant Street,  
Pittsburgh, PA 15219-2800  
(Address of Principal Executive Offices, and Zip Code)

(412) 433-1121  
Registrant's Telephone Number, Including Area Code

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (*see* General Instruction A.2. below):

- Written communication pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communication pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communication pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (17 CFR §230.405) or Rule 12b-2 of the Securities Exchange Act of 1934 (17 CFR §240.12b-2).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock	X	New York Stock Exchange
Common Stock	X	Chicago Stock Exchange

**Item 7.01. Regulation FD Disclosure**

On October 29, 2020, United States Steel Corporation (the "Corporation") posted to its website an earnings presentation related to the Corporation's financial results for the third quarter 2020.

In accordance with General Instruction B.2 of Form 8-K, the information contained in this Item 7.01 and the earnings presentation are being furnished under Item 7.01 of Form 8-K and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall such information and exhibits be incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing. The earnings presentation is furnished with this current report on Form 8-K as Exhibit 99.1.

**Item 8.01 Other Events**

On October 30, 2020, the Corporation will conduct a conference call to discuss its results for the third quarter 2020.

**Item 9.01 Financial Statements and Exhibits**

The press release referenced in Item 7.01 is furnished with this current report on Form 8-K as Exhibit 99.1.

**(d) Exhibits**

[99.1](#) Third Quarter 2020 Earnings Presentation.

104 Cover page interactive data file (embedded within the inline XBRL document exhibit 101).

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SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

UNITED STATES STEEL CORPORATION

By /s/ Manpreet S. Grewal  
Manpreet S. Grewal  
Vice President & Controller

Dated: October 29, 2020



Third Quarter  
2020

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Earnings  
Presentation

October 29, 2020

[www.ussteel.com](http://www.ussteel.com)

Advanced high strength steel for customer light weighting

# Forward-looking Statements



These slides are being provided to assist readers in understanding the results of operations, financial condition and cash flows of United States Steel Corporation for the third quarter of 2020. They should be read in conjunction with the consolidated financial statements and Notes to the Consolidated Financial Statements contained in our Annual Report on Form 10-K and Quarterly Report on Form 10-Q filed with the Securities and Exchange Commission.

This presentation contains information that may constitute "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. We intend the forward-looking statements to be covered by the safe harbor provisions for forward-looking statements in those sections. Generally, we have identified such forward-looking statements by using the words "believe," "expect," "intend," "estimate," "anticipate," "project," "target," "forecast," "aim," "should," "will," "may" and similar expressions or by using future dates in connection with any discussion of, among other things, operating performance, trends, events or developments that we expect or anticipate will occur in the future, statements relating to volume changes, share of sales and earnings per share changes, anticipated cost savings, potential capital and operational cash improvements, U. S. Steel's future ability or plans to take ownership of the Big River Steel joint venture as a wholly owned subsidiary, and statements expressing general views about future operating results. However, the absence of these words or similar expressions does not mean that a statement is not forward-looking. Forward-looking statements are not historical facts, but instead represent only the Company's beliefs regarding future events, many of which, by their nature, are inherently uncertain and outside of the Company's control. It is possible that the Company's actual results and financial condition may differ, possibly materially, from the anticipated results and financial condition indicated in these forward looking statements. Management believes that these forward-looking statements are reasonable as of the time made. However, caution should be taken not to place undue reliance on any such forward-looking statements because such statements speak only as of the date when made. Our Company undertakes no obligation to publicly update or revise any forward looking statements, whether as a result of new information, future events or otherwise, except as required by law. In addition, forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from our Company's historical experience and our present expectations or projections. These risks and uncertainties include, but are not limited to the risks and uncertainties described in "Item 1A. Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2019, our Quarterly Reports on Form 10-Q, and those described from time to time in our future reports filed with the Securities and Exchange Commission.

References to "we," "us," "our," the "Company," and "U. S. Steel," refer to United States Steel Corporation and its consolidated subsidiaries.

# Explanation of Use of Non-GAAP Measures



We present adjusted net (loss) earnings, adjusted net (loss) earnings per diluted share, (loss) earnings before interest, income taxes, depreciation and amortization (EBITDA) and adjusted EBITDA, which are non-GAAP measures, as additional measurements to enhance the understanding of our operating performance.

We believe that EBITDA and segment EBITDA, considered along with net (loss) earnings and segment (loss) earnings before interest and income taxes, are relevant indicators of trends relating to our operating performance and provide management and investors with additional information for comparison of our operating results to the operating results of other companies. Net debt is a non-GAAP measure calculated as total debt less cash and cash equivalents. We believe net debt is a useful measure in calculating enterprise value. Both EBITDA and net debt are used by analysts to refine and improve the accuracy of their financial models which utilize enterprise value.

Adjusted net (loss) earnings and adjusted net (loss) earnings per diluted share are non-GAAP measures that exclude the effects of items such as the asset impairment charge, restructuring and other charges, the gain on previously held investment in UPI, the Tubular inventory impairment, the December 24, 2018 Clairton coke making facility fire, the Big River Steel options mark to market and the FIN 48 reserve that are not part of the Company's core operations (Adjustment Items). Adjusted EBITDA is also a non-GAAP measure that excludes the financial effects of the Adjustment Items. We present adjusted net (loss) earnings, adjusted net (loss) earnings per diluted share and adjusted EBITDA to enhance the understanding of our ongoing operating performance and established trends affecting our core operations, by excluding the Adjustment Items. U. S. Steel's management considers adjusted net (loss) earnings, adjusted net (loss) earnings per diluted share and adjusted EBITDA as alternative measures of operating performance and not alternative measures of the Company's liquidity. U. S. Steel's management considers adjusted net (loss) earnings, adjusted net (loss) earnings per diluted share and adjusted EBITDA useful to investors by facilitating a comparison of our operating performance to the operating performance of our competitors. Additionally, the presentation of adjusted net (loss) earnings, adjusted net (loss) earnings per diluted share and adjusted EBITDA provides insight into management's view and assessment of the Company's ongoing operating performance, because management does not consider the Adjustment Items when evaluating the Company's financial performance. Adjusted net (loss) earnings, adjusted net (loss) earnings per diluted share and adjusted EBITDA should not be considered a substitute for net (loss) earnings, (loss) earnings per diluted share or other financial measures as computed in accordance with U.S. GAAP and is not necessarily comparable to similarly titled measures used by other companies.



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“BEST OF BOTH”  
STRATEGY EXECUTION  
UPDATE

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Electric arc furnace at Fairfield Tubular

SES

# “Best of Both” strategy executing on key strategic actions



- ✓ World competitive positioning in strategic, high-margin end markets
- ✓ Unparalleled product platform to serve customers
- ✓ Big River will unlock value across our entire footprint<sup>1</sup>

Transforms business to drive long term cash flow  
through industry cycles



**United States Steel Corporation**

<sup>1</sup> Following U. S. Steel's acquisition of the remaining 50.1% interest in Big River Steel within the next three years.



# “Best of Both” strategy successful start-up of the Fairfield EAF



Electric Arc Furnace  
at Fairfield Tubular



Insourcing  
rounds  
production

EAF to supply  
the substrate for  
seamless pipe



\$90  
/ ton

Expected cost  
savings per ton of  
seamless pipe  
produced



Agile  
production

Able to be more  
responsive and  
agile to customers'  
needs

# “Best of Both” strategy executing in an unprecedented environment



## Objective:

## Status:

## Details:

Protect lives and livelihoods



Industry leading safety performance

Strengthen cash and liquidity



Nearly \$2.9 billion liquidity and nearly \$1.7 billion in cash

Create incremental value from competitive advantages



Monetized excess iron ore pellets ... expected to deliver \$100 million in 2020

Reduce fixed costs



On track towards ~\$200 million of run-rate fixed cost reductions<sup>1</sup>

Deliver on the Big River value proposition



Collaborating to create unmatched customer value and differentiation

Additional  
Details:



United States Steel Corporation

<sup>1</sup> Compared to a 2018 base period.



BIG RIVER STEEL:  
1 YEAR ANNIVERSARY

# Big River Steel delivering on the value proposition



## Delivering on the Step-1 value proposition:

The product qualities we have achieved working closely with U. S. Steel clearly validate the tremendous benefits created by the 'Best of Both' strategy.



David Stickler  
CEO, Big River Steel



United States Steel Corporation



Combining U. S. Steel R&D and Big River technology to expand product capabilities for customers



Helping customers achieve low-carbon goals



Creating an unmatched customer value proposition across strategic end markets

# Big River Steel delivering on the value proposition



## Proof points of value creation:



11



Steel grades<sup>1</sup>

Collaborating on steel grades, including substrate for our **XG3** grades of GEN3 advanced high strength steels



**United States Steel Corporation**

<sup>1</sup> Successfully run and are in qualification.

<sup>2</sup> Source: Big River Steel 2019 Corporate Social Responsibility Report.



1

Only LEED certified steel production globally<sup>2</sup>

Positioned to ultimately meet customers' demand for green steels through Big River Steel's steelmaking operations



~2

Months ahead of schedule

Superior project management and efficient production capability

# Big River Steel doubling capacity and enhancing efficiencies



- Doubling steelmaking capacity from 1.65mnt to 3.3mnt<sup>1</sup>
- Only adding ~100 more employees to create significant operating leverage
- First Phase Two coil expected in November 2020



United States Steel Corporation








<sup>1</sup>mnt = million net tons; annual steelmaking capacity.



BUSINESS  
UPDATE

# Supporting improved customer demand visibility into 2021



<b>N. American Flat-rolled</b>	end-market	<b>Automotive</b> 	<p>Our automotive order book is strong and auto production should remain high. Vehicle sales are expected to increase a 6<sup>th</sup> straight month and inventories are at a low 50 days (year ago = 66 days).</p>
		<b>Construction</b> 	<p>Construction remains resilient. Customers are not seeing a slowdown in forward demand into winter. Construction spend is exceeding pre-COVID-19 levels (up 2.5% y-o-y<sup>1</sup>).</p>
		<b>Appliance</b> 	<p>Low appliance inventories are expected to support healthy production through at least year-end. Despite COVID-19, AHAM<sup>2</sup> suggests 2020 unit sales should exceed 2019 levels.</p>
<b>U. S. Steel Europe</b>	end-market	<b>Automotive</b> 	<p>Similar to the U.S. market, European auto demand accelerated through 3Q. Our auto order book into 4Q suggests continued strength from this important end-market.</p>
		<b>Construction</b> 	<p>Resilient construction demand in today's COVID-19 environment, but still reduced compared to last year.</p>
		<b>Appliance</b> 	<p>Appliance demand is approaching pre-COVID-19 levels. Demand for appliance OEMs remains strong within our order book.</p>
<b>Tubular</b>	end-market	<b>Oil &amp; gas</b> 	<p>Oil prices have stabilized around \$40/barrel and we expect slow but steady improvement in rig count through 4Q, however no major catalyst to demand improvement expected near-term, as drillers look to manage inventory into year-end.</p>



**United States Steel Corporation**

<sup>1</sup>y-o-y = year-over-year performance. <sup>2</sup>AHAM = Association of Home Appliance Manufacturers.

Sources: Wards / Census Bureau / AHAM / IHS / Eurofer / Bloomberg.



# Supporting improved customer demand sustainable market conditions



The reasons  
we are  
confident



Strong customer demand and low customer inventories

Inventory restocks expected to support winter steel demand



Long lead times give us visibility into 2021



# Supporting improved customer demand informed by our order book



Operating Idled Indefinitely Idled

		Idled	Total Capacity <sup>1</sup>
N. American Flat-rolled	Iron ore pellets	Minntac    Keetac <sup>2</sup>	6.0 <sup>2</sup>   22.4
	Clairton cokemaking	Extended coking times	-   4.3
	Gary	BF #4    BF #6    BF #8    BF #14	1.5   7.5
	Granite City	BF 'A'    BF 'B'	1.4   2.8
	Great Lakes <sup>3</sup>	BF A1    BF B2    BF D4	3.8   3.8
	Mon Valley	BF #1    BF #3	-   2.9
Europe	Kosice	BF #1    BF #2 <sup>4</sup>   BF #3 <sup>4</sup>	1.7   5.0
Tubular	Fairfield	EAF steelmaking / seamless pipe	-   0.75
	Lorain	#3 seamless pipe	0.38   0.38
	Lone Star	#1 ERW    #2 ERW	0.79   0.79



## United States Steel Corporation

<sup>1</sup> Raw steel capacity, except at Minntac and Keetac (iron ore pellet capacity), Clairton (coke capacity), and Fairfield, Lorain, and Lone Star (pipe capacity).

<sup>2</sup> Evaluating a potential restart of Keetac by year-end. <sup>3</sup> Great Lakes D4 blast furnace idled as of April 2020; blast furnace A1/B2 previously idled.

<sup>4</sup> Replacing BF #3 with BF #2 to improve operating efficiency. Three blast furnaces are temporarily operating as we transition back to a two blast furnace configuration in November.

# “Best of Both” strategy strategic projects status



## Strategic Projects

## Status Details

EAF at Tubular



First arc in October. EAF to supply rounds for our seamless pipe production.

Endless Casting and Rolling at Mon Valley



Status Update

Purchasing equipment and expect to draw on our export credit agreement in 2021.

Gary Hot Strip Mill



Status Update

Continuing capability upgrades in conjunction with planned outages.

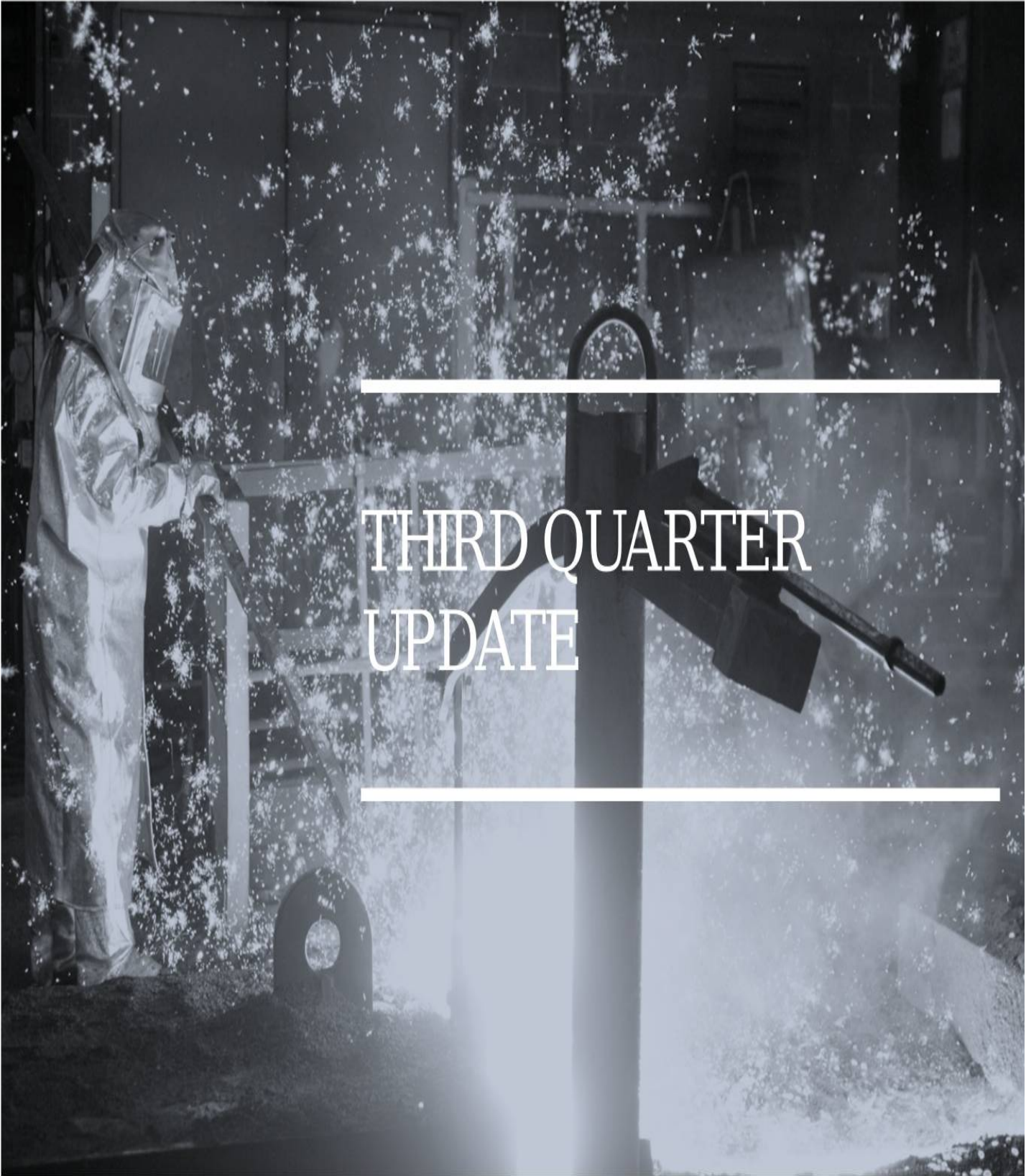
Dynamo Line at USSK

Project delayed for an indeterminate period of time.

Currently expect 2021 capital spending to be ~\$675 million



United States Steel Corporation

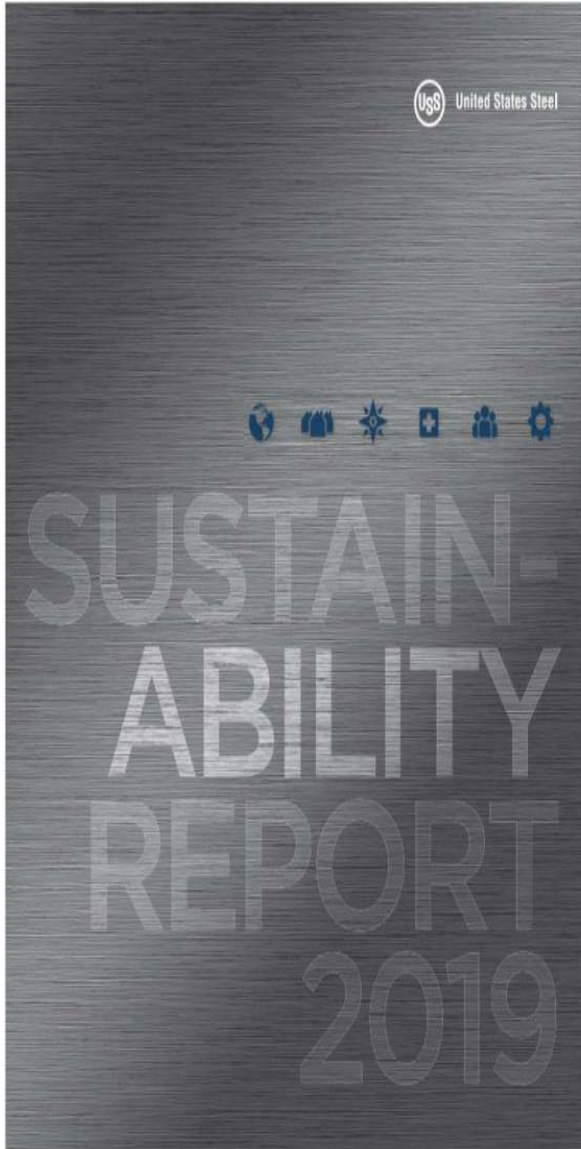


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THIRD QUARTER  
UPDATE

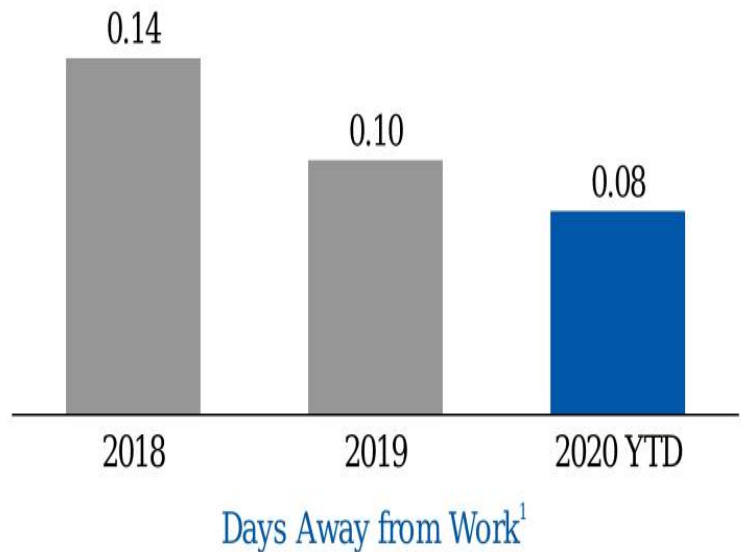
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# Protecting lives and livelihoods continued industry leading safety performance



## Safety First

Benchmarks<sup>2</sup>:  
BLS - Iron & Steel: 0.70



**United States Steel Corporation**

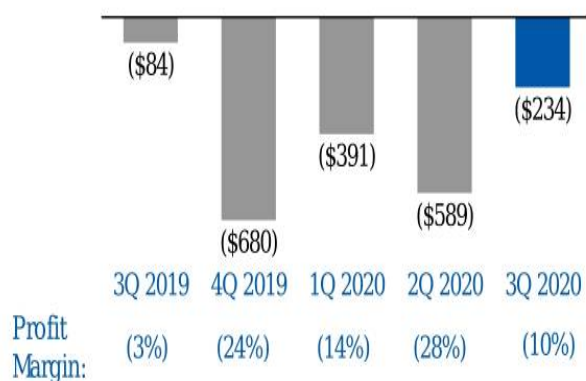
<sup>1</sup> Days Away from Work is defined as number of days away cases x 200,000 / hours worked.

<sup>2</sup> BLS - Iron & Steel 2018 data.

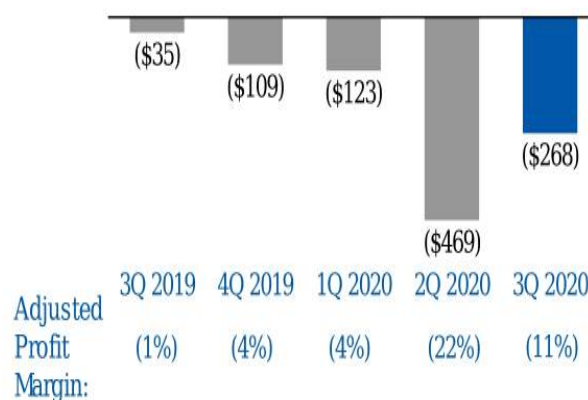
# Third quarter 2020 financial highlights



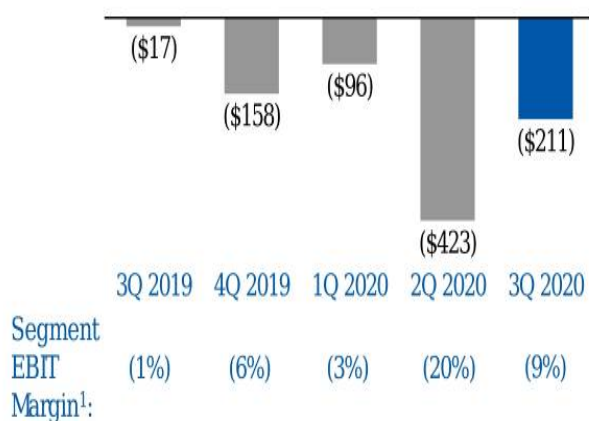
## Reported Net (Loss) Earnings \$ Millions



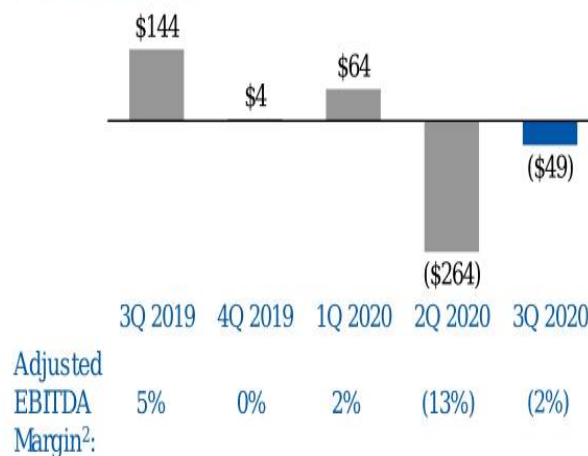
## Adjusted Net (Loss) Earnings \$ Millions



## Segment EBIT<sup>1</sup> \$ Millions



## Adjusted EBITDA<sup>2</sup> \$ Millions



Note: For reconciliation of non-GAAP amounts see Appendix



**United States Steel Corporation**

<sup>1</sup> Earnings before interest and income taxes.

<sup>2</sup> Earnings before interest, income taxes, depreciation and amortization, and excluding adjustment items.

# Flat-rolled segment



## Key Segment Statistics

	3Q 2019	4Q 2019	1Q 2020	2Q 2020	3Q 2020
Shipments: in 000s, net tons	2,654	2,517	2,509	1,790	2,155
Production: in 000s, net tons	2,783	2,567	3,148	1,468	2,207
Average Selling Price \$/ net ton	\$732	\$699	\$711	\$721	\$712

### Select End - Market Indicators<sup>1</sup>

#### Automotive

September auto sales at a SAAR<sup>2</sup> of 16.34 million. Five months of consecutive increase.

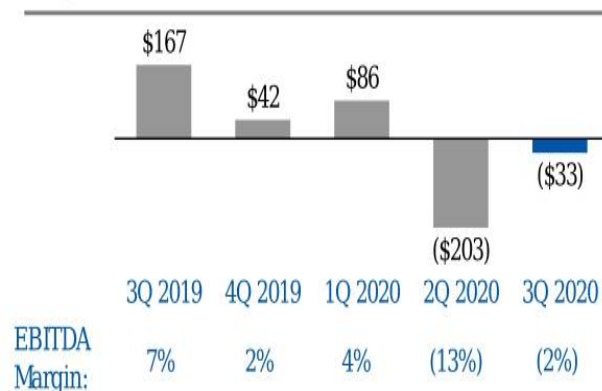
#### Construction

August construction spending up 2.5% versus last year, largely driven by residential construction.

#### Appliance

Record 3Q sales of major appliance units. Up 8.4% versus 3Q 2019 and up 19% compared to 2Q.

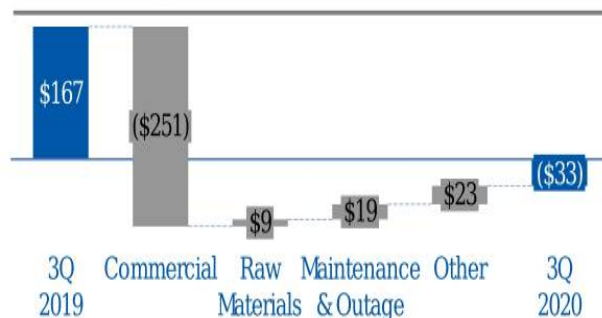
### Segment EBITDA \$ Millions



EBITDA  
Margin:

Quarter	Margin (%)
3Q 2019	7%
4Q 2019	2%
1Q 2020	4%
2Q 2020	(13%)
3Q 2020	(2%)

### EBITDA Bridge 3Q 2019 vs. 3Q 2020



**Commercial:** The unfavorable impact is primarily the result of decreased volumes and lower average realized prices.

**Raw Materials:** The favorable impact is primarily the result of lower costs for coking coal and purchased scrap offset by higher blast furnace fuel costs for banked blast furnaces.

**Maintenance & Outage:** The favorable impact is primarily the result of fewer planned outages.

**Other:** The favorable impact is primarily the result of lower energy costs as well as reduced SG&A costs.



**United States Steel Corporation**

<sup>1</sup> Source: Wards, Dodge, AHAM

<sup>2</sup> SAAR = seasonally adjusted annual rate.

# U. S. Steel Europe segment



## Key Segment Statistics

	3Q 2019	4Q 2019	1Q 2020	2Q 2020	3Q 2020
Shipments: in 000s, net tons	765	757	801	610	790
Production: in 000s, net tons	823	773	882	645	873
Average Selling Price \$/ net ton	\$656	\$622	\$611	\$632	\$608

### Select End - Market Indicators<sup>1</sup>

#### Automotive

V4<sup>2</sup> car production outpacing the broader EU. EU car production expected to decline 25% y-o-y in 2020. The V4 region is projected to decline 21% y-o-y in 2020.

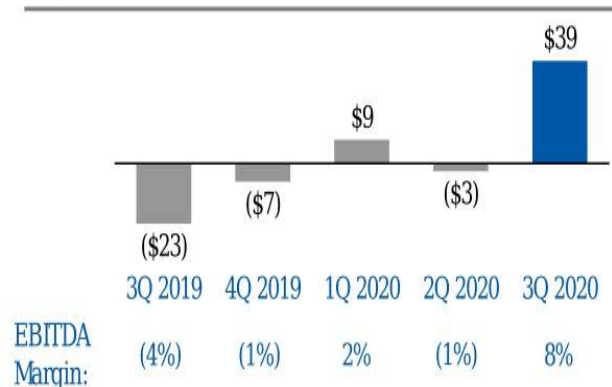
#### Construction

In 2020, the construction sector is expected to decline by 9% y-o-y.

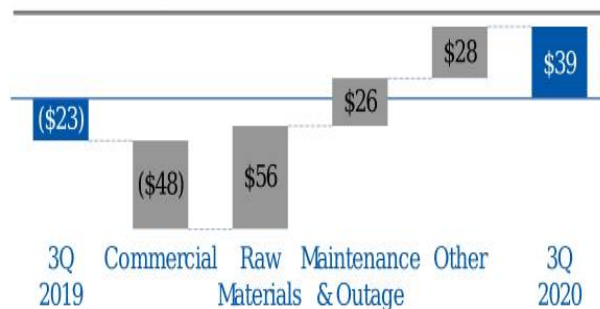
#### Appliance

The EU appliance sector is expected to decline by at least 11% y-o-y.

### Segment EBITDA \$ Millions



### EBITDA Bridge 3Q 2019 vs. 3Q 2020



**Commercial:** The unfavorable impact is primarily the result of lower average realized prices.

**Raw Materials:** The favorable impact is primarily the result of lower costs for iron ore pellets and coking coal.

**Maintenance & Outage:** The favorable impact is primarily the result of cost control measures and fewer planned outages.

**Other:** The favorable impact is primarily the result of favorable foreign exchange rates, lower energy costs, and a significant portion of an annual electricity cost compensation rebate.



**United States Steel Corporation**

<sup>1</sup> Source: IHS, Euroconstruct, Eurofer.

<sup>2</sup> Visegrad Group - Czech Republic, Hungary, Poland, and Slovakia.



# Tubular segment



## Key Segment Statistics

	3Q 2019	4Q 2019	1Q 2020	2Q 2020	3Q 2020
Shipments: in 000s, net tons	174	193	187	132	71
Average Selling Price \$/ net ton	\$1,417	\$1,298	\$1,283	\$1,288	\$1,230 <sup>1</sup>

### Select End - Market Indicators<sup>1</sup>

#### Oil Prices

West Texas Intermediate oil price at ~\$37/barrel<sup>2</sup>, down ~38% since the end of 2019.

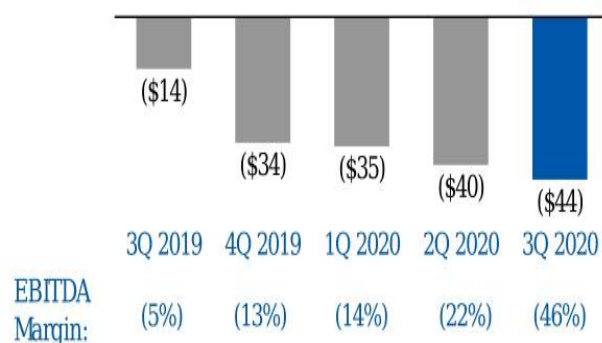
#### Imports

During 3Q, import share of OCTG apparent market demand is projected to be approximately 36%.

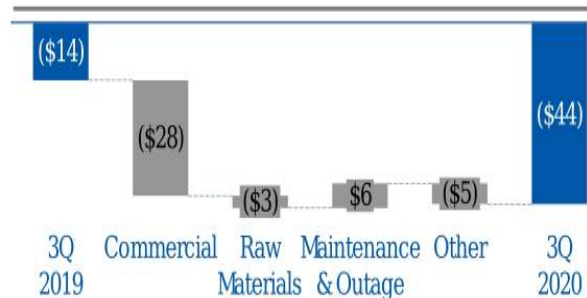
#### OCTG Inventory

Overall, OCTG supply chain inventory is approximately 15 months.

### Segment EBITDA \$ Millions



### EBITDA Bridge 3Q 2019 vs. 3Q 2020



**Commercial:** The unfavorable impact is primarily the result of decreased volumes and lower average realized prices.

**Raw Materials:** The change is not material.

**Maintenance & Outage:** The favorable impact is primarily the result of fewer planned outages.

**Other:** The unfavorable impact is primarily the result of idled plant carrying costs.



**United States Steel Corporation**

<sup>1</sup> Source: Bloomberg, US Department of Commerce, Preston Publishing.

<sup>2</sup> as of October 28, 2020.

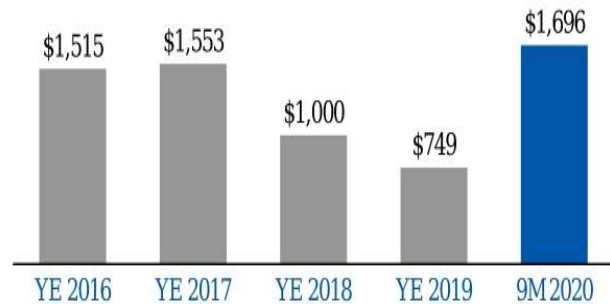
# Cash and liquidity



Cash from Operations \$ Millions



Cash and Cash Equivalents \$ Millions



Total Estimated Liquidity \$ Millions



Net Debt \$ Millions

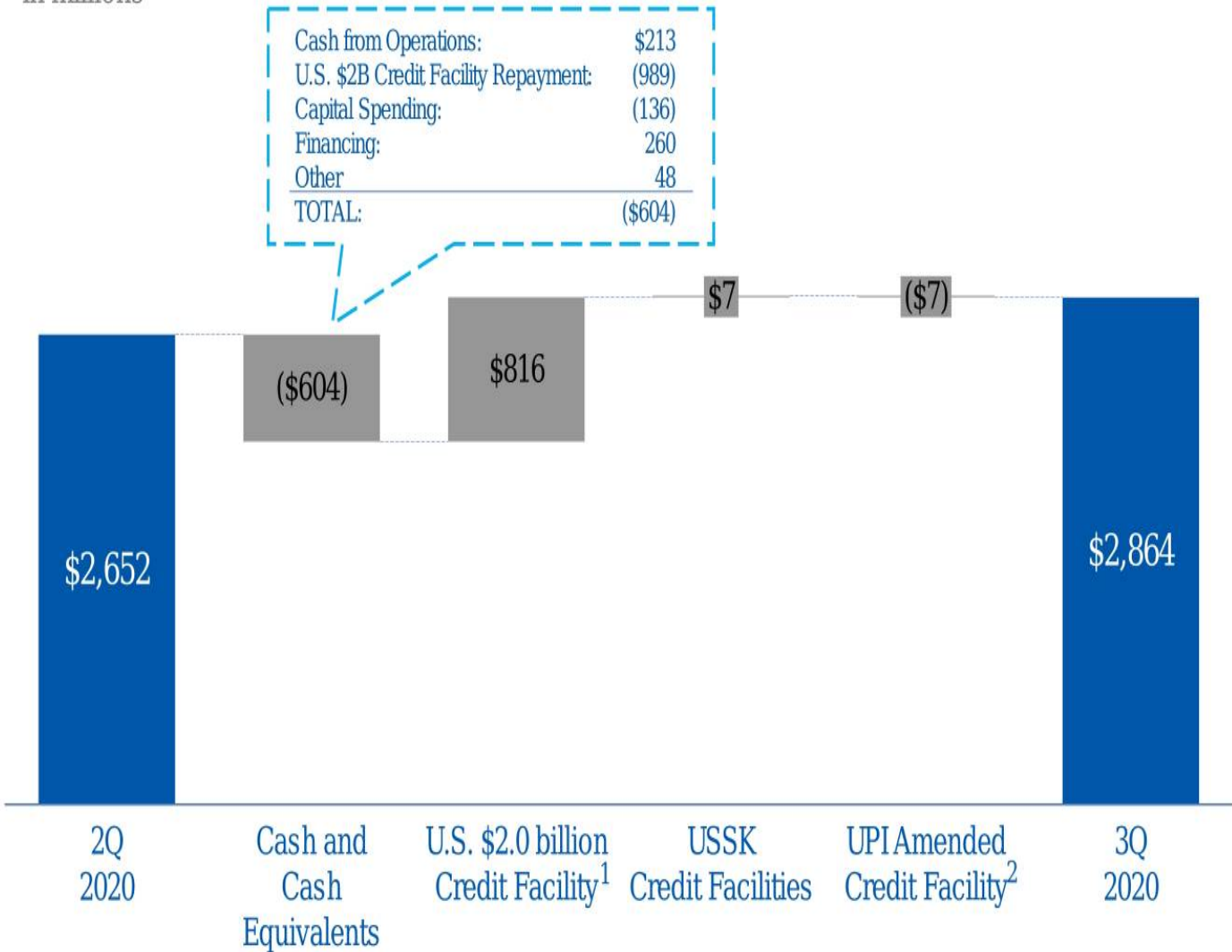


# Improved liquidity position



## Liquidity 2Q 2020 vs 3Q 2020

in millions



**United States Steel Corporation**

<sup>1</sup> Includes a change in borrowing base.

<sup>2</sup> UPI Amended Credit Facility agreement was terminated on July 17, 2020 and the outstanding borrowings were repaid using cash on hand.



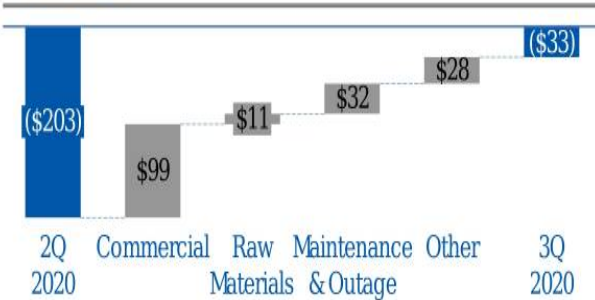
# APPENDIX

# Third quarter segment EBITDA bridges



## 2Q 2020 vs 3Q 2020

### Flat-rolled \$ Millions



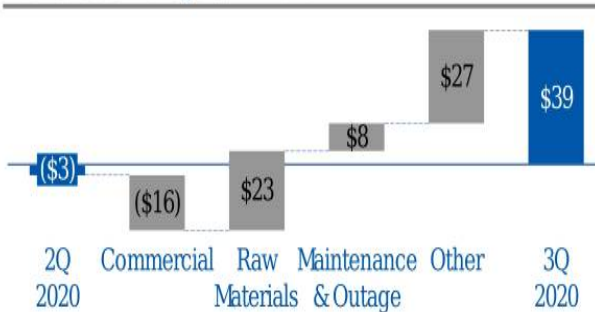
**Commercial:** The favorable impact is primarily the result of increased volume and favorable mix.

**Raw Materials:** The favorable impact is primarily the result of lower blast furnace fuel costs as a result of fewer banked blast furnaces.

**Maintenance & Outage:** The favorable impact is primarily the result of cost control measures and fewer planned outages.

**Other:** The favorable impact is primarily the result of lower energy costs and improved joint venture earnings.

### U. S. Steel Europe \$ Millions



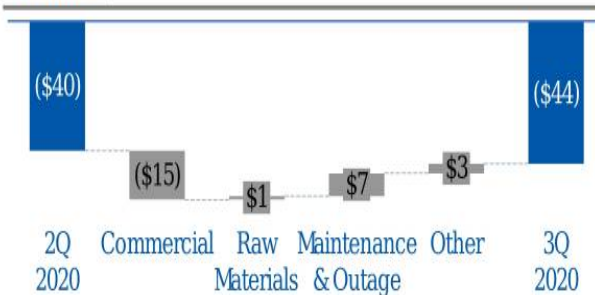
**Commercial:** The unfavorable impact is primarily the result of lower average realized prices partially offset by increased shipments.

**Raw Materials:** The favorable impact is primarily the result of a mix of raw materials.

**Maintenance & Outage:** The favorable impact is primarily the result of cost control measures and fewer planned outages.

**Other:** The favorable impact is primarily the result of favorable foreign exchange rates and a significant portion of an annual electricity cost compensation rebate.

### Tubular \$ Millions



**Commercial:** The unfavorable impact is primarily the result of decreased volumes and lower average realized prices.

**Raw Materials:** The change is not material.

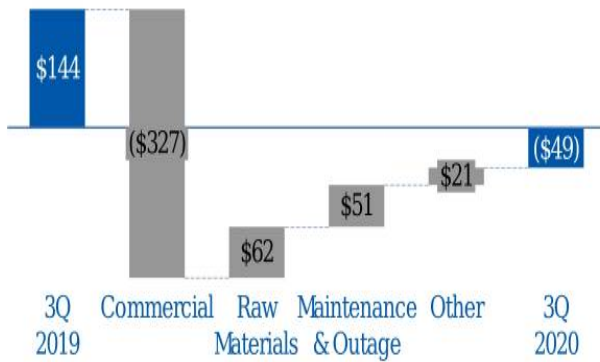
**Maintenance & Outage:** The favorable impact is primarily the result of fewer planned outages.

**Other:** The change is not material.

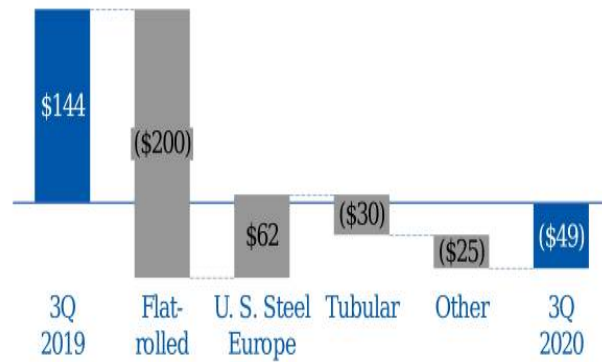
# Total corporation adjusted EBITDA bridges



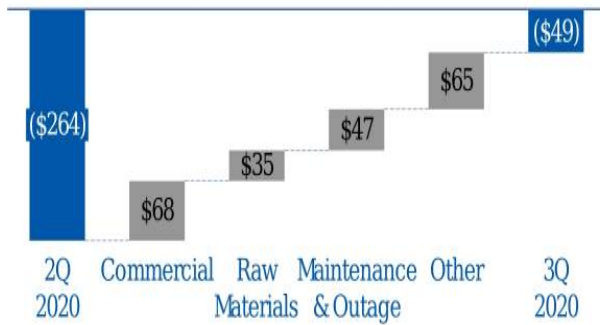
3Q 2019 vs 3Q 2020 \$ Millions



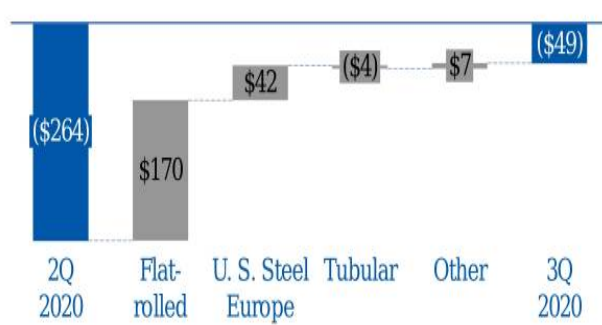
3Q 2019 vs 3Q 2020 \$ Millions



2Q 2020 vs. 3Q 2020 \$ Millions



2Q 2020 vs. 3Q 2020 \$ Millions



# Reconciliation of segment EBITDA



Flat-rolled (\$millions)	<u>3Q 2019</u>	<u>4Q 2019</u>	<u>1Q 2020</u>	<u>2Q 2020</u>	<u>3Q 2020</u>
Segment (loss) earnings before interest and income taxes	\$46	(\$79)	(\$35)	(\$329)	(\$159)
Depreciation	121	121	121	126	126
Flat-rolled Segment EBITDA	\$167	\$42	\$86	(\$203)	(\$33)
U. S. Steel Europe (\$ millions)	<u>3Q 2019</u>	<u>4Q 2019</u>	<u>1Q 2020</u>	<u>2Q 2020</u>	<u>3Q 2020</u>
Segment (loss) earnings before interest and income taxes	(\$46)	(\$30)	(\$14)	(\$26)	\$13
Depreciation	23	23	23	23	26
U. S. Steel Europe Segment EBITDA	(\$23)	(\$7)	\$9	(\$3)	\$39
Tubular (\$ millions)	<u>3Q 2019</u>	<u>4Q 2019</u>	<u>1Q 2020</u>	<u>2Q 2020</u>	<u>3Q 2020</u>
Segment (loss) earnings before interest and income taxes	(\$25)	(\$46)	(\$48)	(\$47)	(\$52)
Depreciation	11	12	13	7	8
Tubular Segment EBITDA	(\$14)	(\$34)	(\$35)	(\$40)	(\$44)
Other Businesses (\$ millions)	<u>3Q 2019</u>	<u>4Q 2019</u>	<u>1Q 2020</u>	<u>2Q 2020</u>	<u>3Q 2020</u>
Segment (loss) earnings before interest and income taxes	\$8	(\$3)	\$1	(\$21)	(\$13)
Depreciation	6	6	3	3	2
Other Businesses Segment EBITDA	\$14	\$3	\$4	(\$18)	(\$11)

# Reconciliation of net debt



Net Debt (\$ millions)	<u>YE 2016</u>	<u>YE 2017</u>	<u>YE 2018</u>	<u>YE 2019</u>	<u>9M2020</u>
Short-term debt and current maturities of long-term debt	\$50	\$3	\$65	\$14	\$262
Long-term debt, less unamortized discount and debt issuance costs	2,981	2,700	2,316	3,627	4,628
<b>Total Debt</b>	<b>\$3,031</b>	<b>\$2,703</b>	<b>\$2,381</b>	<b>\$3,641</b>	<b>\$4,890</b>
Less: Cash and cash equivalents	1,515	1,553	1,000	749	1,696
<b>Net Debt</b>	<b>\$1,516</b>	<b>\$1,150</b>	<b>\$1,381</b>	<b>\$2,892</b>	<b>\$3,194</b>



# Reconciliation of reported and adjusted net earnings



<u>(\$ millions)</u>	<u>3Q 2019</u>	<u>4Q 2019</u>	<u>1Q 2020</u>	<u>2Q 2020</u>	<u>3Q 2020</u>
Reported net (loss) earnings attributable to U. S. Steel	(\$84)	(\$680)	(\$391)	(\$589)	(\$234)
Asset impairment charges	—	—	263	—	—
Restructuring and other charges	42	221	41	82	—
Gain on previously held investment in UPI	—	—	(25)	—	—
Tubular inventory impairment	—	—	—	24	—
December 24, 2018 Clairton coke making facility fire	7	(3)	—	(4)	—
Big River Steel options mark to market	—	7	(11)	5	(34)
Tax valuation allowance	—	346	—	—	—
FIN 48 reserve	—	—	—	13	—
Adjusted net (loss) earnings attributable to U. S. Steel	(\$35)	(\$109)	(\$123)	(\$469)	(\$268)

# Reconciliation of adjusted EBITDA



<u>(\$ millions)</u>	<u>3Q 2019</u>	<u>4Q 2019</u>	<u>1Q 2020</u>	<u>2Q 2020</u>	<u>3Q 2020</u>
Reported net (loss) earnings attributable to U. S. Steel	(\$84)	(\$680)	(\$391)	(\$589)	(\$234)
Income tax provision (benefit)	(44)	233	(19)	(5)	(24)
Net interest and other financial costs	48	71	35	62	47
Reported (loss) earnings before interest and income taxes	(\$80)	(\$376)	(\$375)	(\$532)	(\$211)
Depreciation, depletion and amortization expense	161	162	160	159	162
EBITDA	\$81	(\$214)	(\$215)	(\$373)	(\$49)
Asset impairment charges	—	—	263	—	—
Restructuring and other charges	54	221	41	89	—
Gain on previously held investment in UPI	—	—	(25)	—	—
Tubular inventory impairment	—	—	—	24	—
December 24, 2018 Clairton coke making facility fire	9	(3)	—	(4)	—
Adjusted EBITDA	\$144	\$4	\$64	(\$264)	(\$49)



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