

**ITEM 1: MATERIALS PUBLISHED ON X.COM
FEBRUARY 18, 2025**

 **Make U.S. Steel Great Again** 
@MakeUSSGreat



Today, Ancora publicly released a letter sent to the [@U.S.Steel](#) Board, which seeks information that will aid in investigating the Company's futile, wasteful efforts to revive the dead sale to Nippon and addressing additional areas of potential improper Board conduct. View the letter here: bit.ly/3CWNnck #MUSSSGA





Make U.S. Steel Great Again ✓

@MakeUSSGreat



Please join us tomorrow Feb. 19 at 10AM ET, for a live investor conference call, "A U.S. Solution for U.S. Steel." The call will be hosted by steel industry legend Alan Kestenbaum (former CEO of Stelco and the Ancora slate's CEO candidate for U.S. Steel), who will join Ancora Alternatives' Jim Chadwick to provide analysis on the current state of [@U_S_Steel](#) and take questions from the audience. Register here: bit.ly/AncoraXInvesto... #MUSSGA

MAKE U.S. STEEL GREAT AGAIN February 19, 2025 | 10:00 AM ET

Investor Conference Call: A U.S. Solution For U.S. Steel


Alan Kestenbaum
U.S. Steel CEO Candidate


James Chadwick
President, Ancora Alternatives



**ITEM 2: MATERIALS PUBLISHED ON LINKEDIN
FEBRUARY 18, 2025**



Ancora Holdings Group

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Please join us tomorrow Feb. 19 at 10AM ET, for a live investor conference call, "A U.S. Solution for U.S. Steel." The call will be hosted by steel industry legend **Alan Kestenbaum** (former CEO of Stelco and the Ancora slate's CEO candidate for U.S. Steel), who will join Ancora Alternatives' **James Chadwick** to provide analysis on the current state of **United States Steel Corporation** and take questions from the audience:

<https://lnkd.in/eZ3ZV924>

MAKE U.S. STEEL GREAT AGAIN

February 19, 2025 | 10:00 AM ET

Investor Conference Call: A U.S. Solution For U.S. Steel

Alan Kestenbaum
U.S. Steel CEO Candidate

James Chadwick
President, Ancora Alternatives



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Today, **Ancora Holdings Group** publicly released a letter sent to the **United States Steel Corporation** Board, which seeks information that will aid in investigating the Company's futile, wasteful efforts to revive the dead sale to **Nippon Steel Corporation** and addressing additional areas of potential improper Board conduct. View the letter here:

<https://bit.ly/3CWNnCk>



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**ITEM 3: EMAILS SENT TO SUBSCRIBERS OF
WWW.MAKEUSSTEELGREATAGAIN.COM
FEBRUARY 18, 2025**

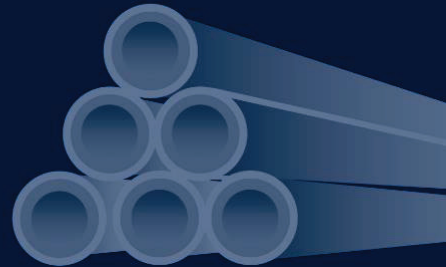
Investor Conference Call: A U.S. Solution For U.S. Steel



Alan Kestenbaum
U.S. Steel CEO Candidate



James Chadwick
President, Ancora Alternatives



Fellow Stakeholder:

Please join us tomorrow **Feb. 19 at 10AM ET**, for a live investor conference call, "A U.S. Solution for U.S. Steel." The call will be hosted by steel industry legend Alan Kestenbaum (former CEO of Stelco and the Ancora slate's CEO candidate for U.S. Steel), who will join Ancora Alternatives' Jim Chadwick to provide analysis on the current state of U.S. Steel and take questions from the audience.

[REGISTER HERE](#)

Sincerely,
Ancora Holdings Group

[Terms & Conditions](#)

44 W 37th St
New York, NY 10018, United States

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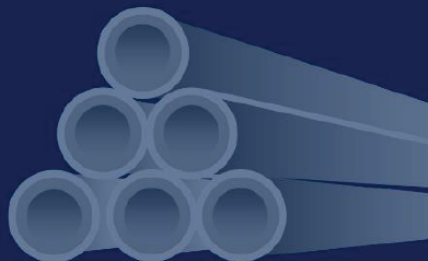
Investor Conference Call: A U.S. Solution For U.S. Steel



Alan Kestenbaum
U.S. Steel CEO Candidate



James Chadwick
President, *Ancora Alternatives*



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[REGISTER HERE](#)

Additionally, Ancora publicly released a letter submitted to the U.S. Steel Board, which seeks information that will aid in investigating the Company's futile, wasteful efforts to revive the dead sale to Nippon and addressing additional areas of potential improper Board conduct.

[VIEW THE LETTER](#)

Sincerely,
Ancora Holdings Group

[Terms & Conditions](#)

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New York, NY 10018, United States

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**ITEM 4: MATERIALS PUBLISHED ON
WWW.MAKEUSSTEELGREATAGAIN.COM
FEBRUARY 18, 2025**

Register for Live Investor Webinar: A U.S. Solution for U.S. Steel on Wednesday, Feb. 19th at 10am ET

MAKE U.S. STEEL GREAT AGAIN

Ancora believes leadership has pursued a risky sale to Nippon at the expense of financial and operational performance, leaving U.S. Steel in a dire state.

We intend to install an independent slate and legendary CEO to abandon the blocked deal, collect the \$565 million breakup fee and Make U.S. Steel Great Again.

[READ 220 DEMAND LETTER](#)

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Resources

Important Materials



220 Demand Letter

FEBRUARY 18, 2025 / ANCORA TO U.S. STEEL



Ancora Announces Investor Conference Call and Releases 220 Demand Letter Sent to the Board of Directors of U.S. Steel

FEBRUARY 18, 2025 / BUSINESS WIRE



Ancora Issues Letter to U.S. Steel's Board of Directors Following Failed Attempts to Resurrect the Dead Nippon Transaction

FEBRUARY 10, 2025 / BUSINESS WIRE



Ancora Nominates Majority Slate of Director Candidates and Proposes Industry Legend Alan Kestenbaum as New CEO to Turn Around U.S. Steel

JANUARY 27, 2025 / BUSINESS WIRE

STAY UPDATED

Enter your name and email address to receive important updates:

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Feedback for U.S. Steel

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